

Financial Review

Non-Consolidated Operating Results

On a non-consolidated basis, net sales for fiscal 1998, ended 31st March, 1998, totaled ¥170,318 million (US\$1,310 million), an increase of 1.8% over fiscal 1997.

During fiscal 1998, conditions in the Japanese textile industry were generally difficult, with weak consumer spending and sluggish market conditions. Textile sales amounted to ¥88,479 million (US\$681 million), down 3.1% from fiscal 1997 and accounting for 51.9% of total sales, down 2.7 percentage points. A depreciation of the yen against other major currencies and a restructuring of the product lineup were favorable factors, and profit improved slightly.

Non-textile sales increased 7.8% to ¥81,839 million (US\$630 million), thanks to growth in sales of ABS products. On the other hand, profit declined due to intensified competition resulting from the economy's move into recession. The ratio of non-textile sales to total sales was 48.1%, up 2.7 percentage points.*

Cost of sales increased 1.6% to ¥150,925 million (US\$1,161 million). The ratio of cost of sales to net sales decreased 0.2 percentage points to 88.6%. Selling, general and administrative expenses increased 4.8% to ¥16,357 million (US\$126 million). Costs and expenses increased 1.9% to ¥167,282 million (US\$1,287 million). Despite the slight increase in net sales, the rise in costs and expenses resulted in a decline of 3.2% in operating income to ¥3,036 million (US\$23 million). Other income (net) declined 33.2% to ¥562 million (US\$4 million), due mainly to a devaluation of securities held. Consequently, income before income taxes amounted to ¥3,598 million (US\$28 million), down 9.6%. Income taxes amounted to ¥1,790 million (US\$14 million). As a result, net income was ¥1,808 million (US\$14 million), a decrease of 8.1% from fiscal 1997. Net income per share was ¥7.64 (US\$0.06), down ¥0.68 (US\$0.01). Return on equity decreased 0.1 percentage point to 1.1%.

The total dividend per share for fiscal 1998 was ¥7.00 (US\$0.05), the same as for fiscal 1997. Cash dividends totaled ¥1,655 million (US\$13 million), representing a payout ratio of 91.6%, up 7.5 percentage points. It is Nisshinbo's intention to maintain dividends at a stable level.

*For details of divisional results, please see "Review of Operations."

Non-Consolidated Financial Position

Total assets as of 31st March, 1998 stood at ¥249,829 million (US\$1,922 million), down 0.2% from fiscal 1997. Despite increases in inventory and receivables from subsidiaries and affiliates, current assets decreased 2.1% to ¥130,375 million (US\$1,003 million). The decline was attributable to decreases in time deposits and marketable securities. Property, plant and equipment declined 1.1% to ¥77,894 million (US\$599 million), mainly because depreciation costs exceeded capital investment. A rise in

investments in and advances to subsidiaries and affiliates contributed to an 8.0% increase in investments and other assets to ¥41,560 million (US\$320 million).

Current liabilities increased 72.2% to ¥56,727 million (US\$436 million), due mainly to the transfer from long-term liabilities of convertible bonds maturing March 1999. Due to this transfer and repayment of the said convertible bonds, long-term liabilities decreased 49.0% to ¥26,154 million (US\$201 million).

Total current and long-term liabilities amounted to ¥82,881 million (US\$638 million), down 1.6%. Shareholders' equity was ¥166,948 million (US\$1,284 million), up 0.5% over fiscal 1997. Shareholders' equity ratio was 66.8%, up 0.4 percentage points. Shareholders' equity per share was ¥706.08 (US\$5.43), an increase of ¥3.32 (US\$0.03).

Consolidated Results

On a consolidated basis, net sales for fiscal 1998 totaled ¥240,249 million (US\$1,848 million), up 2.6% over fiscal 1997 and representing 1.41 times the non-consolidated figure, slightly higher than fiscal 1997. Inclusion of Nisshinbo do Brasil Industria Textil Ltda. in the consolidated results pushed up textile sales 3.7% to ¥98,919 million (US\$761 million). Sales of automobile brakes increased 15.4% to ¥39,844 million (US\$306 million), thanks to an increase in sales of ABS products. Among other businesses**, the machine tools and real estate sectors recorded good sales, the former fueled by a boom in overseas demand. Overall, sales of other businesses, however, were adversely affected by sluggish domestic demand and decreased 2.8% to ¥101,486 million (US\$781 million). The ratios of textile, automobile brake, and other sales to total sales were 41.2%, 16.6%, and 42.2%, respectively.

Operating income was ¥3,989 million (US\$31 million), down 12.2% and representing 1.31 times the non-consolidated figure, compared to the figure of 1.45 recorded for fiscal 1997. Other expenses (net) of ¥602 million (US\$5 million) were incurred as a result of devaluation of securities held and exchange losses suffered by Kohbunshi (Thailand) Ltd., a subsidiary in Thailand, following the currency crisis in Asia.

Net income was ¥1,087 million (US\$8 million), down 53.9% and representing 0.60 times the non-consolidated figure. This was attributable to a decrease in the net income of the Company and Japan Radio Co., Ltd., a domestic affiliate, accounted for on the equity method, and exchange losses incurred by P.T. Nikawa Textile Industry, an Indonesian affiliate, accounted for on the equity method. Net income per share was ¥4.60 (US\$0.04). Return on equity on a consolidated basis decreased 0.7 percentage points to 0.5%.

**Other businesses include machine tools, chemical products, papers, electronic equipment, real estate, and other businesses.

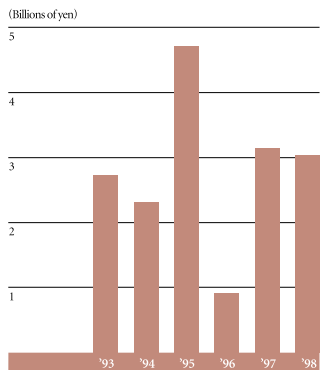
Six-Year Summary

(millions of yen)

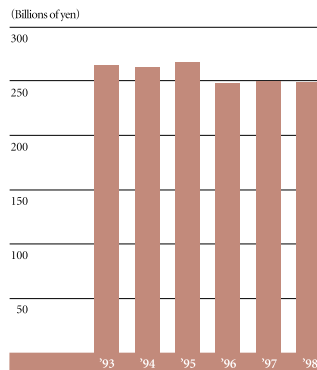
	1993	1994	1995	1996	1997	1998
Non-Consolidated:						
Net Sales	179,417	162,410	166,194	155,360	167,272	170,318
Operating Income	2,730	2,317	4,721	910	3,137	3,036
Net Income	6,967	2,934	3,067	3,723	1,968	1,808
Shareholders' Equity	161,203	162,442	163,897	165,905	166,163	166,948
Total Assets	265,646	263,903	267,791	248,481	250,419	249,829
Shareholders' Equity Ratio (%)	60.7	61.6	61.2	66.8	66.4	66.8
Return on Equity (%)	4.4	1.8	1.9	2.2	1.2	1.1
Capital Investment	15,467	10,389	16,023	17,252	10,071	10,502
Depreciation	11,783	11,420	11,416	12,143	11,281	10,957
Per Share (in yen):						
Net Income	29.48	12.42	12.97	15.75	8.32	7.64
Shareholders' Equity	682.14	687.33	693.19	701.68	702.76	706.08
Cash Dividends	7.00	7.00	7.00	7.00	7.00	7.00
Number of Employees	6,328	6,134	6,051	5,445	5,145	5,102

Consolidated:						
Net Sales	241,880	219,870	224,269	216,721	234,268	240,249
Operating Income	5,947	4,252	5,250	1,100	4,541	3,989
Net Income	10,095	3,924	1,708	2,195	2,359	1,087
Shareholders' Equity	192,906	194,412	197,509	198,139	198,758	199,373
Total Assets	338,846	328,881	345,886	325,754	328,427	329,102

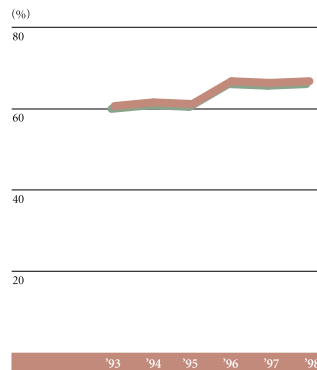
Operating Income



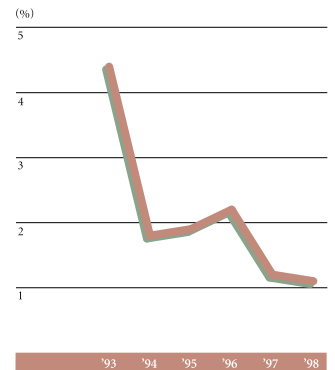
Total Assets



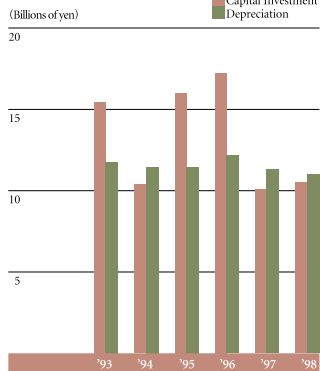
Shareholders' Equity Ratio



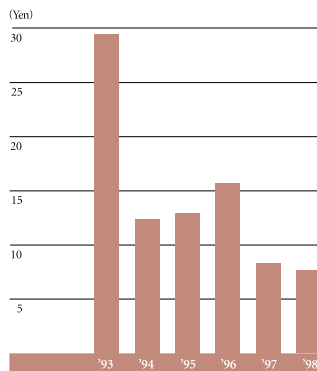
Return on Equity



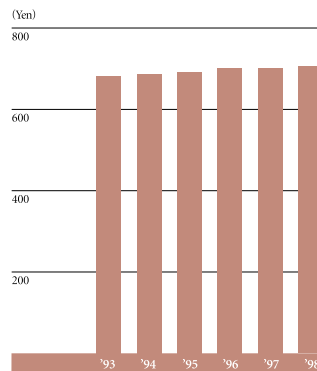
Capital Investment / Depreciation



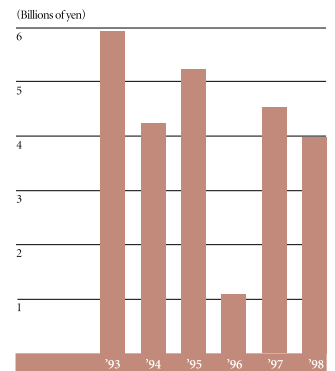
Net Income per Share



Shareholders' Equity per Share



Consolidated Operating Income



Non-Consolidated Balance Sheets

31st March, 1998 and 1997

ASSETS	(millions of yen)		(thousands of US dollars) (Note 1)
	1998	1997	1998
Current assets:			
Cash and cash equivalents			
Cash.....	¥ 1,448	¥ 899	\$ 11,139
Time deposits.....	21,008	23,014	161,600
	22,456	23,913	172,739
Marketable securities (Note 4)	13,796	19,129	106,123
Receivables			
Notes receivable, trade	4,742	4,412	36,477
Accounts receivable, trade	19,692	20,863	151,477
Subsidiaries and affiliates	25,616	23,456	197,046
Other	621	529	4,777
	50,671	49,260	389,777
Less allowance for doubtful accounts.....	(507)	(412)	(3,900)
	50,164	48,848	385,877
Inventories (Note 3).....	43,514	40,974	334,723
Other current assets	445	318	3,423
Total current assets	130,375	133,182	1,002,885
Property, plant and equipment:			
Land	7,791	7,541	59,931
Buildings and structures	68,361	67,056	525,854
Machinery, equipment and tools	164,522	160,333	1,265,554
Construction in progress	613	306	4,715
	241,287	235,236	1,856,054
Less accumulated depreciation	(163,393)	(156,472)	(1,256,869)
	77,894	78,764	599,185
Investments and other assets:			
Investment securities (Note 4)	15,683	15,937	120,638
Investments in and advances to subsidiaries and affiliates (Note 4).....	24,944	21,443	191,877
Other	933	1,093	7,177
	41,560	38,473	319,692
	¥ 249,829	¥ 250,419	\$ 1,921,762

See Notes to Non-Consolidated Financial Statements.

LIABILITIES AND SHAREHOLDERS' EQUITY

	(millions of yen)		(thousands of US dollars) (Note 1)
	1998	1997	1998
Current liabilities:			
Short-term bank loans (Note 5)	¥ 10,240	¥ 10,260	\$ 78,769
Current portion of long-term debt (Note 5)	25,489	177	196,069
Payables			
Accounts payable, trade	6,864	7,442	52,800
Subsidiaries and affiliates	2,258	2,382	17,369
Other	2,690	2,610	20,693
	11,812	12,434	90,862
Employees' savings deposits	4,849	5,612	37,300
Accrued expenses	2,441	2,475	18,777
Accrued income taxes (Note 7)	1,576	1,640	12,123
Other current liabilities	320	351	2,462
Total current liabilities	56,727	32,949	436,362
Long-term liabilities:			
Long-term debt (Note 5)	352	26,365	2,708
Accrued severance benefits (Note 6)	17,655	16,841	135,808
Other long-term liabilities	8,147	8,101	62,669
	26,154	51,307	201,185
Commitments and contingencies (Note 11)			
Shareholders' equity (Notes 9 and 12):			
Common stock:			
Authorised — 400,000,000 shares			
Issued with par value of ¥50 per share —			
236,443,939 shares	27,588	27,588	212,215
Additional paid-in capital	20,401	19,709	156,931
Legal reserve	6,897	6,897	53,054
Retained earnings	112,062	111,969	862,015
	166,948	166,163	1,284,215
	¥ 249,829	¥ 250,419	\$ 1,921,762

Non-Consolidated Statements of Income

Years ended 31st March, 1998 and 1997

	(millions of yen)		(thousands of US dollars) (Note 1)
	1998	1997	1998
Net sales	¥ 170,318	¥ 167,272	\$ 1,310,139
Costs and expenses:			
Cost of sales	150,925	148,527	1,160,962
Selling, general and administrative expenses.....	<u>16,357</u>	<u>15,608</u>	<u>125,823</u>
	<u>167,282</u>	<u>164,135</u>	<u>1,286,785</u>
Operating income	3,036	3,137	23,354
Other income (expenses):			
Interest and dividend income	2,286	2,461	17,585
Interest expenses	(650)	(817)	(5,000)
Other, net (Note 10)	<u>(1,074)</u>	<u>(803)</u>	<u>(8,262)</u>
	<u>562</u>	<u>841</u>	<u>4,323</u>
Income before income taxes	3,598	3,978	27,677
Income taxes (Note 7)	<u>1,790</u>	<u>2,010</u>	<u>13,769</u>
Net income	<u>¥ 1,808</u>	<u>¥ 1,968</u>	<u>\$ 13,908</u>
	(yen)		(US dollars)
Per share:			
Net income	¥ 7.64	¥ 8.32	\$ 0.06
Cash dividends	7.00	7.00	0.05

See Notes to Non-Consolidated Financial Statements.

Non-Consolidated Statements of Shareholders' Equity

Years ended 31st March, 1998 and 1997

	(millions of yen)		(thousands of US dollars) (Note 1)
	<u>1998</u>	<u>1997</u>	<u>1998</u>
Common stock:			
Balance at beginning of year (1998 — 236,443,939 shares; 1997 — 236,439,099 shares).....	¥ 27,588	¥ 27,586	\$ 212,215
Add:			
Conversion of convertible bonds (1997 — 4,840 shares).....	—	2	—
Balance at end of year (1998 and 1997 — 236,443,939 shares).....	<u>¥ 27,588</u>	<u>¥ 27,588</u>	<u>\$ 212,215</u>
Additional paid-in capital:			
Balance at beginning of year	¥ 19,709	¥ 19,706	\$ 151,608
Add:			
Conversion of convertible bonds.....	—	3	—
Business acquisition.....	692	—	5,323
Balance at end of year	<u>¥ 20,401</u>	<u>¥ 19,709</u>	<u>\$ 156,931</u>
Legal reserve:			
Balance at beginning of year	¥ 6,897	¥ 6,896	\$ 53,054
Add:			
Transfer from retained earnings	—	1	—
Balance at end of year	<u>¥ 6,897</u>	<u>¥ 6,897</u>	<u>\$ 53,054</u>
Retained earnings:			
Balance at beginning of year	¥ 111,969	¥ 111,717	\$ 861,300
Add:			
Net income.....	1,808	1,968	13,908
Deduct:			
Cash dividends.....	(1,655)	(1,655)	(12,731)
Directors' bonuses	(60)	(60)	(462)
Transfer to legal reserve.....	—	(1)	—
Balance at end of year	<u>¥ 112,062</u>	<u>¥ 111,969</u>	<u>\$ 862,015</u>

See Notes to Non-Consolidated Financial Statements.

Non-Consolidated Statements of Cash Flows

Years ended 31st March, 1998 and 1997

	(millions of yen)		(thousands of US dollars) (Note 1)
	1998	1997	1998
Cash flows from operating activities:			
Net income	¥ 1,808	¥ 1,968	\$ 13,908
Adjustments to reconcile net income to net cash provided by operating activities:			
Depreciation	10,957	11,281	84,284
Provision for doubtful receivables	95	36	731
Provision for severance benefits	1,542	1,377	11,862
Payment of severance benefits	(728)	(755)	(5,600)
Loss on sale of property, plant and equipment	362	763	2,785
Gain on sale of marketable securities	(925)	(880)	(7,115)
(Gain) loss on sale of investment securities	79	(25)	607
Write-down of marketable securities and investment securities	1,114	714	8,569
Changes in operating assets and liabilities:			
Receivables	(1,411)	(945)	(10,854)
Inventories	(2,540)	601	(19,538)
Other current assets	(127)	26	(977)
Payables	(622)	1,198	(4,785)
Employees' savings deposits	(763)	(462)	(5,869)
Accrued expenses	(34)	(286)	(262)
Accrued income taxes	(64)	1,273	(492)
Other current liabilities	(31)	10	(238)
Net cash provided by operating activities	<u>8,712</u>	<u>15,894</u>	<u>67,016</u>
Cash flows from investing activities:			
Proceeds from sale of property, plant and equipment	58	378	446
Proceeds from sale of marketable securities	144,820	187,907	1,114,000
Proceeds from sale of investment securities and investments in and advances to subsidiaries and affiliates	—	53	—
Payment for purchase of property, plant and equipment	(10,502)	(10,071)	(80,785)
Payment for purchase of marketable securities	(139,330)	(187,636)	(1,071,769)
Payment for purchase of investment securities and investments in and advances to subsidiaries and affiliates	(3,430)	(1,853)	(26,384)
Business acquisition	447	—	3,438
Other, net	160	7	1,231
Net cash used in investing activities	<u>(7,777)</u>	<u>(11,215)</u>	<u>(59,823)</u>
Cash flows from financing activities:			
Repayment of long-term debt	(703)	(830)	(5,408)
Increase in other long-term liabilities	46	1,354	354
Decrease in short-term bank loans	(20)	—	(153)
Cash dividends paid	(1,655)	(1,655)	(12,731)
Directors' bonuses paid	(60)	(60)	(462)
Net cash used in financing activities	<u>(2,392)</u>	<u>(1,191)</u>	<u>(18,400)</u>
Net increase (decrease) in cash and cash equivalents	(1,457)	3,488	(11,207)
Cash and cash equivalents at beginning of year	23,913	20,425	183,946
Cash and cash equivalents at end of year	¥ 22,456	¥ 23,913	\$ 172,739
Cash paid during the year for:			
Interest	¥ 650	¥ 815	\$ 5,000
Income taxes	1,435	222	11,038

See Notes to Non-Consolidated Financial Statements.

Notes to Non-Consolidated Financial Statements

1. Basis of presenting financial statements:

The accompanying financial statements have been prepared in accordance with the provisions set forth in the Japanese Securities and Exchange Law and its related accounting regulations and in conformity with generally accepted accounting principles and practices in Japan.

In preparing these financial statements, however, certain reclassifications have been made to the financial statements issued domestically in Japan in order to present them in a form which is more familiar to readers outside Japan.

A statement of cash flows is not required for domestic reporting purposes but is presented herein for the readers' convenience.

In addition, the accompanying footnotes include information which is not required under generally accepted accounting principles and practices in Japan but is presented herein as additional information.

The United States dollar (\$) amounts included herein are given solely for convenience and are stated, as a matter of arithmetical computation only, at the rate of ¥130 = \$1, the approximate exchange rate at 31st March, 1998. The translations should not be construed as representations that the Japanese yen amounts have been, could have been, or could in the future be, converted into United States dollars.

2. Summary of significant accounting policies:

(a) Foreign currency transactions

Short-term receivables and payables in foreign currencies are translated into Japanese yen at the current exchange rates as of the balance sheet dates. Investments in and advances to subsidiaries and affiliates and long-term debt in foreign currencies are translated at the historical rates effective at the dates of transaction from which such accounts were originated.

(b) Cash and cash equivalents

In reporting cash flows, the Company considers cash and time deposits with maturities of one year or less to be cash and cash equivalents. Such time deposits may be withdrawn on demand without diminution of principal.

(c) Investments

Current and non-current portfolios of marketable debt and equity securities are stated at the lower of cost or market. Other investments are stated at cost.

(d) Inventories

Inventories are stated at the lower of cost or market, cost being determined by the average cost method.

(e) Property, plant and equipment

Property, plant and equipment is stated at cost. Depreciation is computed on the declining balance method over their estimated useful lives.

(f) Accrued severance benefits

The annual provision for severance payments is calculated to state the liability at the amount that would be required if all employees eligible for severance payments should terminate their employment at the balance sheet date, less amounts funded. Such provision includes those for directors and statutory auditors of the Company. Normal and prior service costs of the Company's non-contributory pension plan are charged to income and funded currently.

(g) Income taxes

Income taxes are provided for amounts currently payable for each fiscal year. No tax effect of temporary differences between tax and financial reporting purposes is recognised.

3. Inventories:

Inventories at 31st March, 1998 and 1997 were as follows:

	(millions of yen)		(thousands of US dollars)
	1998	1997	1998
Finished products.....	¥ 31,042	¥ 29,578	\$ 238,785
Work in process.....	5,936	5,150	45,661
Materials and supplies	6,536	6,246	50,277
	<u>¥ 43,514</u>	<u>¥ 40,974</u>	<u>\$ 334,723</u>

4. Marketable equity securities:

At 31st March, 1998 and 1997, the aggregate cost and market value of current and non-current portfolios of marketable equity securities included in marketable securities, investment securities and investments in subsidiaries and affiliates were summarised as follows:

	(millions of yen)		(thousands of US dollars)
	1998	1997	1998
Current portfolios:			
Cost and carrying amount	¥ 12,802	¥ 14,091	\$ 98,477
Market value	47,098	60,600	362,292
Non-current portfolios:			
Cost and carrying amount	21,396	20,972	164,585
Market value	128,945	171,041	991,885

5. Short-term bank loans and long-term debt:

Short-term bank loans at 31st March, 1998 and 1997 were represented substantially by notes issued by the Company to banks, generally due in 365 days. The annual interest rates applicable to the short-term bank loans at 31st March, 1998 and 1997 were 1.0% to 1.6%.

Long-term debt at 31st March, 1998 and 1997 consisted of the following:

	(millions of yen)		(thousands of US dollars)
	1998	1997	1998
Long-term debt with collateral:			
4.65% loan from a bank, maturing serially to 2002	¥ 315	¥ 385	\$ 2,423
Non-interest bearing loan from a governmental institute maturing serially to 1999	214	321	1,646
Long-term debt without collateral:			
1.7% convertible bonds, convertible into common stock at ¥1,800.50, due in 1999	25,312	25,836	194,708
	25,841	26,542	198,777
Less current portion	(25,489)	(177)	(196,069)
	¥ 352	¥ 26,365	\$ 2,708

Annual maturities of long-term debt were as follows:

Year ending 31st March,	(millions of yen)	(thousands of US dollars)
1999.....	¥ 25,489	\$ 196,070
2000.....	177	1,362
2001.....	70	538
2002.....	70	538
2003 and thereafter	35	269
	¥ 25,841	\$ 198,777

At 31st March, 1998 and 1997, net book value of assets pledged as collateral for long-term loans from a bank and a governmental institute was as follows:

	(millions of yen)		(thousands of US dollars)
	1998	1997	1998
Property, plant and equipment	¥ 3	¥ 3	\$ 23
Investment securities	79	79	608
	<u>¥ 82</u>	<u>¥ 82</u>	<u>\$ 631</u>

6. Retirement and pension plans:

Under most circumstances, employees terminating their employment are entitled to lump-sum severance payments based on the rate of pay at termination, years of service and certain other factors.

Provisions for severance payments charged to income for the years ended 31st March, 1998 and 1997 were ¥1,542 million (\$11,862 thousand) and ¥1,377 million, respectively.

In addition to the lump-sum severance payments described above, most employees are covered by the Company's non-contributory pension plan. Pension costs charged to income for the years ended 31st March, 1998 and 1997 were ¥68 million (\$523 thousand).

7. Income taxes:

Japanese taxes on income applicable to the Company would normally result in an aggregate tax rate of approximately 51%.

The effective income tax rates on income before income taxes in the accompanying non-consolidated financial statements differ from the normal Japanese tax rates. The principal reasons for such differences are (a) the accounting policy of not providing for deferred income taxes arising from temporary differences between financial and tax reporting and (b) certain expenses which are not deductible for income tax purposes.

8. Leasing arrangements:

The Company leases machinery and other facilities under non-cancellable agreements. Future minimum rental payments on the above leases are as follows:

Year ending 31st March,	(millions of yen)	(thousands of US dollars)
1999.....	¥ 443	\$ 3,408
2000.....	293	2,254
2001.....	202	1,554
2002	121	931
2003 and thereafter	47	362

Rental expenses charged to income for the years ended 31st March, 1998 and 1997 were ¥685 million (\$5,269 thousand) and ¥721 million, respectively.

9. Shareholders' equity:

The Japanese Commercial Code provides that an amount equal to at least 10% of all cash payments which are made as an appropriation of retained earnings be appropriated as a legal reserve until such reserve equals 25% of stated value of capital stock. This reserve is not available for dividends but may be used to reduce a deficit by resolution of the shareholders or may be capitalised by resolution of the Board of Directors.

Dividends are approved by the shareholders at a meeting held subsequent to the fiscal year to which the dividend is applicable. In addition, a semi-annual interim dividend may be paid upon resolution of the Board of Directors, subject to limitations imposed by the Code.

The computation of net income per share is based on the weighted average number of shares of common stock outstanding during each fiscal year.

10. Other income (expenses) — Other, net:

Other income (expenses) — Other, net consisted of the following:

	(millions of yen)		(thousands of US dollars)
	1998	1997	1998
Loss on sale of property, plant and equipment	(¥ 362)	(¥ 763)	(\$ 2,785)
Gain on sale of securities	846	905	6,508
Devaluation of securities	(1,114)	(714)	(8,569)
Other, net	(444)	(231)	(3,416)
	<u>(¥ 1,074)</u>	<u>(¥ 803)</u>	<u>(\$ 8,262)</u>

11. Commitments and contingencies:

Contingent liabilities at 31st March, 1998 and 1997 for trade notes discounted with banks amounted to ¥600 million (\$4,615 thousand) and ¥2,000 million, respectively. Contingent liabilities at 31st March, 1998 and 1997 for loans guaranteed amounted to ¥8,912million (\$68,554 thousand) and ¥1,373 million, respectively.

Commitments for capital expenditures outstanding at 31st March, 1998 and 1997 were in the approximate amounts of ¥7,863 million (\$60,485 thousand) and ¥3,918 million, respectively.

12. Subsequent events:

On 26th June, 1998, the shareholders authorised the appropriation of retained earnings as follows:

	(millions of yen)		(thousands of US dollars)
	¥		\$
Cash dividends (¥3.50 per share)	828		6,369
Directors' bonuses.....	60		462

Report of Independent Certified Public Accountants on Non-Consolidated Financial Statements

To the Board of Directors
Nisshinbo Industries, Inc.

We have examined the non-consolidated balance sheet of Nisshinbo Industries, Inc. as of 31st March, 1997, and the related statements of income, shareholders' equity and cash flows for the year then ended, all expressed in Japanese yen. Our examination was made in accordance with generally accepted auditing standards in Japan and, accordingly, included such tests of the accounting records and such other auditing procedures as we considered necessary in the circumstances.

In our opinion, the non-consolidated financial statements referred to above present fairly the financial position of Nisshinbo Industries, Inc. as of 31st March, 1997, and the results of its operations and its cash flows for the year then ended, in conformity with generally accepted accounting principles in Japan applied on a basis consistent with that of the preceding year.

The United States dollar amounts shown in the non-consolidated financial statements have been translated solely for convenience. We have reviewed this translation and, in our opinion, the non-consolidated financial statements expressed in Japanese yen have been translated into US dollars on the basis described in Note 1.



Masami Tsukeshiba
Certified Public Accountant



Harutaka Kataoka
Certified Public Accountant

27th June, 1997
Tokyo, Japan

Report of Independent Certified Public Accountant on Non-Consolidated Financial Statements

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Nisshinbo Industries, Inc.

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The United States dollar amounts shown in the non-consolidated financial statements have been translated solely for convenience. I have reviewed this translation and, in my opinion, the non-consolidated financial statements expressed in Japanese yen have been translated into US dollars on the basis described in Note 1.



Masami Tsukeshiba
Certified Public Accountant

26th June, 1998
Tokyo, Japan

Consolidated Balance Sheets

31st March, 1998 and 1997

ASSETS	(millions of yen)		(thousands of US dollars) (Note 1)
	1998	1997	1998
Current assets:			
Cash and cash equivalents			
Cash	¥ 5,615	¥ 3,671	\$ 43,192
Time deposits	33,007	33,672	253,900
	38,622	37,343	297,092
Marketable securities (Note 4)	15,635	20,332	120,269
Receivables			
Notes receivable, trade	12,394	12,832	95,338
Accounts receivable, trade	32,711	34,004	251,623
Non-consolidated subsidiaries and affiliates	19,165	17,278	147,423
Other	869	766	6,685
	65,139	64,880	501,069
Less allowance for doubtful accounts	(681)	(587)	(5,238)
	64,458	64,293	495,831
Inventories (Note 3)	52,851	49,030	406,546
Other current assets	1,141	629	8,777
Total current assets	172,707	171,627	1,328,515
 Property, plant and equipment:			
Land	14,640	14,075	112,615
Buildings and structures	88,761	84,759	682,777
Machinery, equipment and tools	196,196	184,020	1,509,200
Construction in progress	1,159	310	8,915
	300,756	283,164	2,313,508
Less accumulated depreciation	(193,011)	(177,871)	(1,484,700)
	107,745	105,293	828,808
 Investments and other assets:			
Investment securities (Note 4)	18,818	18,128	144,754
Investments in and advances to non-consolidated subsidiaries and affiliates (Note 4)	28,004	31,643	215,415
Other	1,828	1,736	14,062
	48,650	51,507	374,231
	¥ 329,102	¥ 328,427	\$ 2,531,554

LIABILITIES AND SHAREHOLDERS' EQUITY

	(millions of yen)		(thousands of US dollars) (Note 1)
	1998	1997	1998
Current liabilities:			
Short-term bank loans (Note 5)	¥ 30,395	¥ 29,108	\$ 233,808
Current portion of long-term debt (Note 5)	26,473	531	203,638
Payables			
Notes and accounts payable, trade	19,181	20,825	147,546
Non-consolidated subsidiaries and affiliates	1,049	1,324	8,069
Other	3,374	3,206	25,954
	23,604	25,355	181,569
Employees' savings deposits	5,394	6,131	41,493
Accrued expenses	4,002	4,051	30,785
Accrued income taxes (Note 7)	1,843	2,486	14,177
Other current liabilities.....	516	565	3,969
Total current liabilities.....	92,227	68,227	709,439
Long-term liabilities:			
Long-term debt (Note 5)	5,548	31,059	42,677
Accrued severance benefits (Note 6)	21,263	20,224	163,561
Other long-term liabilities	8,740	8,517	67,231
	35,551	59,800	273,469
Adjustments on foreign currency statement translation.....	546	199	4,200
Minority interests in consolidated subsidiaries.....	1,405	1,443	10,808
Commitments and contingencies (Note 11)			
Shareholders' equity (Notes 9 and 12):			
Common stock:			
Authorised — 400,000,000 shares			
Issued with par value of ¥50 per share —			
236,443,939 shares	27,588	27,588	212,215
Additional paid-in capital.....	20,401	19,709	156,931
Legal reserve	6,897	6,897	53,054
Retained earnings	144,488	144,565	1,111,446
	199,374	198,759	1,533,646
Less shares in treasury.....	(1)	(1)	(8)
	199,373	198,758	1,533,638
	¥ 329,102	¥ 328,427	\$ 2,531,554

Consolidated Statements of Income

Years ended 31st March, 1998 and 1997

	(millions of yen)		(thousands of US dollars) (Note 1)
	1998	1997	1998
Net sales	¥ 240,249	¥ 234,268	\$ 1,848,069
Costs and expenses:			
Cost of sales	211,305	206,977	1,625,423
Selling, general and administrative expenses	24,955	22,750	191,961
	<u>236,260</u>	<u>229,727</u>	<u>1,817,384</u>
Operating income	3,989	4,541	30,685
Other income (expenses):			
Interest and dividend income	2,278	2,341	17,523
Interest expenses	(1,649)	(1,741)	(12,685)
Other, net (Note 10)	(1,231)	(265)	(9,469)
	<u>(602)</u>	<u>335</u>	<u>(4,631)</u>
Income before income taxes, minority interests and equity in earnings of affiliates	3,387	4,876	26,054
Income taxes (Note 7)	2,434	3,312	18,723
Income before minority interests and equity in earnings of affiliates	953	1,564	7,331
Minority interests	88	317	677
Equity in earnings of affiliates	46	478	354
Net income	<u>¥ 1,087</u>	<u>¥ 2,359</u>	<u>\$ 8,362</u>
		(yen)	(US dollars)
Per share:			
Net income	¥ 4.60	¥ 9.98	\$ 0.04
Cash dividends	7.00	7.00	0.05

See Notes to Consolidated Financial Statements.

Consolidated Statements of Shareholders' Equity

Years ended 31st March, 1998 and 1997

	(millions of yen)		(thousands of US dollars) (Note 1)
	<u>1998</u>	<u>1997</u>	<u>1998</u>
Common stock:			
Balance at beginning of year (1998 — 236,443,939 shares; 1997 — 236,439,099 shares)	¥ 27,588	¥ 27,586	\$ 212,215
Add:			
Conversion of convertible bonds (1997 — 4,840 shares)	—	2	—
Balance at end of year (1998 and 1997 — 236,443,939 shares)	<u>¥ 27,588</u>	<u>¥ 27,588</u>	<u>\$ 212,215</u>
Additional paid-in capital:			
Balance at beginning of year	¥ 19,709	¥ 19,706	\$ 151,608
Add:			
Conversion of convertible bonds	—	3	—
Business acquisition	692	—	5,323
Balance at end of year	<u>¥ 20,401</u>	<u>¥ 19,709</u>	<u>\$ 156,931</u>
Legal reserve:			
Balance at beginning of year	¥ 6,897	¥ 6,896	\$ 53,054
Add:			
Transfer from retained earnings	—	1	—
Balance at end of year	<u>¥ 6,897</u>	<u>¥ 6,897</u>	<u>\$ 53,054</u>
Retained earnings:			
Balance at beginning of year	¥ 144,565	¥ 143,955	\$ 1,112,038
Add:			
Net income	1,087	2,359	8,362
Adjustments due to increase in consolidated subsidiaries	1,191	190	9,162
Adjustments due to increase in ownership interest in 20%~50% owned affiliates	78	(200)	600
Deduct:			
Cash dividends	(1,655)	(1,655)	(12,731)
Directors' and statutory auditors' bonuses	(86)	(83)	(662)
Transfer to legal reserve	—	(1)	—
Adjustments due to decrease in consolidated subsidiaries	(692)	—	(5,323)
Balance at end of year	<u>¥ 144,488</u>	<u>¥ 144,565</u>	<u>\$ 1,111,446</u>
Treasury stock at cost:			
Balance at beginning of year	(¥ 1)	(¥ 4)	(\$ 8)
Deduct: sold	—	3	—
Balance at end of year	<u>(¥ 1)</u>	<u>(¥ 1)</u>	<u>(\$ 8)</u>

See Notes to Consolidated Financial Statements.

Consolidated Statements of Cash Flows

Years ended 31st March, 1998 and 1997

	(millions of yen)		(thousands of US dollars) (Note 1)
	1998	1997	1998
Cash flows from operating activities:			
Net income	¥ 1,087	¥ 2,359	\$ 8,362
Adjustments to reconcile net income to net cash provided by operating activities:			
Depreciation	13,634	13,266	104,877
Equity in earnings of affiliates	(46)	(478)	(354)
Provision for doubtful receivables	94	(5)	723
Provision for severance benefits	1,977	1,761	15,208
Payment of severance benefits	(942)	(1,045)	(7,246)
Loss on sale of property, plant and equipment	386	835	2,969
Gain on sale of marketable securities	(1,053)	(1,318)	(8,100)
(Gain) loss on sale of investment securities and investments in and advances to non-consolidated subsidiaries and affiliates	82	(21)	631
Write-down of marketable securities and investment securities	1,142	653	8,785
Unrealized exchange losses	1,144	—	8,800
Other	2,396	562	18,431
Changes in operating assets and liabilities:			
Receivables	(259)	(1,418)	(1,993)
Inventories	(3,821)	257	(29,393)
Other current assets	(512)	150	(3,939)
Payables	(1,751)	2,180	(13,469)
Employees' savings deposits	(737)	(383)	(5,669)
Accrued expenses	(49)	(241)	(377)
Accrued income taxes	(643)	1,374	(4,946)
Other current liabilities	(49)	(41)	(377)
Net cash provided by operating activities	<u>12,080</u>	<u>18,447</u>	<u>92,923</u>
Cash flows from investing activities:			
Proceeds from sale of property, plant and equipment	109	432	838
Proceeds from sale of marketable securities	193,402	227,197	1,487,708
Proceeds from sale of investment securities and investments in and advances to non-consolidated subsidiaries and affiliates	52	106	400
Payment for purchase of property, plant and equipment	(12,333)	(12,213)	(94,869)
Payment for purchase of marketable securities	(188,479)	(225,598)	(1,449,838)
Payment for purchase of investment securities and investments in and advances to non-consolidated subsidiaries and affiliates	(1,815)	(1,916)	(13,962)
Other, net	151	700	1,161
Net cash used in investing activities	<u>(8,913)</u>	<u>(11,292)</u>	<u>(68,562)</u>
Cash flows from financing activities:			
Proceeds from issuance of long-term debt	165	452	1,269
Repayment of long-term debt	(1,136)	(3,756)	(8,738)
Increase in other long-term liabilities	223	1,382	1,716
Increase in short-term bank loans	601	304	4,623
Cash dividends paid	(1,655)	(1,655)	(12,731)
Directors' and statutory auditors' bonuses paid	(86)	(83)	(662)
Net cash used in financing activities	<u>(1,888)</u>	<u>(3,356)</u>	<u>(14,523)</u>
Net increase in cash and cash equivalents	1,279	3,799	9,838
Cash and cash equivalents at beginning of year	37,343	33,544	287,254
Cash and cash equivalents at end of year	¥ 38,622	¥ 37,343	\$ 297,092
Cash paid during the year for:			
Interest	¥ 1,411	¥ 1,586	\$ 10,854
Income taxes	2,597	1,406	19,977

See Notes to Consolidated Financial Statements.

Notes to Consolidated Financial Statements

1. Basis of presenting financial statements:

The accompanying consolidated financial statements have been prepared in accordance with the provisions set forth in the Japanese Securities and Exchange Law and its related accounting regulations and in conformity with generally accepted accounting principles and practices in Japan.

In preparing these financial statements, however, certain reclassifications have been made to the financial statements issued domestically in Japan in order to present them in a form which is more familiar to readers outside Japan.

A statement of cash flows is not required for domestic reporting purposes but is presented herein for the readers' convenience.

In addition, the accompanying footnotes include information which is not required under generally accepted accounting principles and practices in Japan but is presented herein as additional information.

The United States dollar (\$) amounts included herein are given solely for convenience and are stated, as a matter of arithmetical computation only, at the rate of ¥130 = \$1, the approximate exchange rate at 31st March, 1998. The translations should not be construed as representations that the Japanese yen amounts have been, could have been, or could in the future be, converted into United States dollars.

2. Summary of significant accounting policies:

(a) Basis of consolidation

The accompanying consolidated financial statements include the accounts of Nisshinbo Industries, Inc. ("Nisshinbo") and its majority-owned subsidiaries (together "Nisshinbo and its consolidated subsidiaries").

Investments in 20~50% owned affiliates were accounted for by the equity method.

Intercompany transactions and accounts have been eliminated.

(b) Foreign currency transactions

Short-term receivables and payables in foreign currencies are translated into Japanese yen at the current exchange rates as of the balance sheet dates.

Investments in and advances to subsidiaries and affiliates and long-term debt in foreign currencies are translated at the historical rates effective at the dates of transaction from which such accounts were originated.

(c) Foreign currency financial statements

Assets, liabilities, income and expenses of foreign subsidiaries are translated into Japanese yen at the current exchange rates as of the balance sheet date.

(d) Cash and cash equivalents

In reporting cash flows, Nisshinbo and its consolidated subsidiaries consider cash and time deposits with maturities of one year or less to be cash and cash equivalents. Such time deposits may be withdrawn on demand without diminution of principal.

(e) Investments

Current and non-current portfolios of marketable debt and equity securities are stated at the lower of cost or market. Other investments are stated at cost.

(f) Inventories

Inventories are stated principally at the lower of cost or market, cost being substantially determined by the average cost method.

(g) Property, plant and equipment

Property, plant and equipment is stated at cost. Depreciation is computed principally on the declining balance method over their estimated useful lives.

(h) Accrued severance benefits

The annual provision for severance payments is calculated to state the liability at the amount that would be required if all employees eligible for severance payments should terminate their employment at the balance sheet date, less amounts funded. With minor exceptions, such provision includes those for directors and statutory auditors of Nisshinbo and its consolidated subsidiaries. Normal and prior service costs of Nisshinbo and its consolidated subsidiaries' non-contributory pension plans are charged to income and funded currently.

(i) Income taxes

Income taxes are provided for amounts currently payable for each fiscal year. No tax effect of temporary differences between tax and financial reporting purposes is recognised.

3. Inventories:

Inventories at 31st March, 1998 and 1997 were as follows:

	(millions of yen)		(thousands of US dollars)
	1998	1997	1998
Finished products	¥ 33,769	¥ 31,685	\$ 259,762
Work in process.....	9,747	9,261	74,977
Materials and supplies.....	9,335	8,084	71,807
	<u>¥ 52,851</u>	<u>¥ 49,030</u>	<u>\$ 406,546</u>

4. Marketable equity securities:

At 31st March, 1998 and 1997, the aggregate cost and market value of current and non-current portfolios of marketable equity securities included in marketable securities, investment securities and investments in non-consolidated subsidiaries and affiliates were summarised as follows:

	(millions of yen)		(thousands of US dollars)
	1998	1997	1998
Current portfolios:			
Cost and carrying amount	¥ 13,429	¥ 14,741	\$ 103,300
Market value	48,275	61,868	371,346
Non-current portfolios:			
Cost and carrying amount	39,735	37,423	305,654
Market value	132,029	174,625	1,015,608

5. Short-term bank loans and long-term debt:

Short-term bank loans at 31st March, 1998 and 1997 were principally represented by 180 to 365 days notes issued by Nisshinbo and its consolidated subsidiaries to banks. The annual interest rates applicable to the short-term bank loans at 31st March, 1998 and 1997 were 1.0% to 9.5% and 1.0 % to 6.9%, respectively.

Long-term debt at 31st March, 1998 and 1997 consisted of the following:

	(millions of yen)		(thousands of US dollars)
	1998	1997	1998
Long-term debt with collateral:			
Loans from banks maturing serially to 2002, ranging from 1.2% to 4.7%	¥ 1,231	¥ 1,155	\$ 9,469
Non-interest bearing loan from a governmental institute maturing serially to 1999	214	321	1,646
Long-term debt without collateral:			
Loans from banks maturing serially to 2001, ranging from 1.6% to 3.4%	394	751	3,031
1.7% convertible bonds, convertible into common stock at ¥1,800.50, due in 1999	25,312	25,836	194,708
8.3% notes, due in 1999	3,958	3,527	30,446
Capital lease obligations, due through 2010.....	912	—	7,015
	<u>32,021</u>	<u>31,590</u>	<u>246,315</u>
Less current portion	<u>(26,473)</u>	<u>(531)</u>	<u>(203,638)</u>
	<u>¥ 5,548</u>	<u>¥ 31,059</u>	<u>\$ 42,677</u>

Annual maturities of long-term debt were as follows:

Year ending 31st March,	(millions of yen)	(thousands of US dollars)
1999.....	¥ 26,473	\$ 203,638
2000.....	4,458	34,292
2001.....	215	1,654
2002.....	127	977
2003 and thereafter	748	5,754
	<u>¥ 32,021</u>	<u>\$ 246,315</u>

At 31st March, 1998 and 1997, net book value of assets pledged as collateral for short-term bank loans and long-term loans from banks and a governmental institute was as follows:

	(millions of yen)		(thousands of US dollars)
	1998	1997	1998
Property, plant and equipment	¥ 3,186	¥ 4,617	\$ 24,507
Investment securities.....	79	79	608
	<u>¥ 3,265</u>	<u>¥ 4,696</u>	<u>\$ 25,115</u>

6. Retirement and pension plans:

Under most circumstances, employees terminating their employment are entitled to lump-sum severance payments based on the rate of pay at termination, years of service and certain other factors.

Provisions for severance payments charged to income for the years ended 31st March, 1998 and 1997 were ¥1,977 million (\$15,208 thousand) and ¥1,761 million, respectively.

In addition to the lump-sum severance payments described above, most employees are covered by Nisshinbo and its consolidated subsidiaries' non-contributory pension plans. Pension costs charged to income for the years ended 31st March, 1998 and 1997 were ¥236 million (\$1,815 thousand) and ¥232 million, respectively.

7. Income taxes:

Japanese taxes on income applicable to Nisshinbo and its domestic consolidated subsidiaries would normally result in an aggregate tax rate of approximately 51%.

The effective income tax rates on income before income taxes, minority interests and equity in earnings of affiliates in the accompanying consolidated financial statements differ from the normal Japanese tax rates. The principal reasons for such differences are (a) the accounting policy of not providing for deferred income taxes arising from temporary differences between financial and tax reporting and (b) certain expenses which are not deductible for income tax purposes.

8. Leasing arrangements:

The Company and its consolidated subsidiaries lease machinery and other facilities under non-cancellable agreements.

Future minimum rental payments on the above leases are as follows:

Year ending 31st March,	(millions of yen)	(thousands of US dollars)
1999.....	¥ 825	\$ 6,346
2000.....	621	4,777
2001	458	3,523
2002.....	346	2,662
2003 and thereafter	334	2,569

Rental expenses charged to income for the years ended 31st March, 1998 and 1997 were ¥1,066 million (\$8,200 thousand) and ¥1,198 million, respectively.

9. Shareholders' equity:

The Japanese Commercial Code provides that an amount equal to at least 10% of all cash payments which are made as an appropriation of retained earnings be appropriated as a legal reserve until such reserve equals 25% of stated value of capital stock. This reserve is not available for dividends but may be used to reduce a deficit by resolution of the shareholders or may be capitalised by resolution of the Board of Directors.

Dividends are approved by the shareholders at a meeting held subsequent to the fiscal year to which the dividend is applicable. In addition, a semi-annual interim dividend may be paid upon resolution of the Board of Directors, subject to limitations imposed by the Code.

The computation of net income per share is based on the weighted average number of shares of common stock outstanding during each fiscal year.

10. Other income (expenses) — Other, net:

Other income (expenses) — Other, net consisted of the following:

	(millions of yen)		(thousands of US dollars)
	1998	1997	1998
Loss on sale of property, plant and equipment	(¥ 386)	(¥ 835)	(\$ 2,969)
Gain on sale of securities.....	971	1,339	7,469
Devaluation of securities	(1,142)	(653)	(8,785)
Other, net	(674)	(116)	(5,184)
	<u>(¥ 1,231)</u>	<u>(¥ 265)</u>	<u>(\$ 9,469)</u>

11. Commitments and contingencies:

Contingent liabilities at 31st March, 1998 and 1997 for trade notes discounted with banks and tradenotes delivered with endorsements for payments amounted to ¥2,004 million (\$15,415 thousand) and ¥4,119 million, respectively. Contingent liabilities at 31st March, 1998 and 1997 for loans guaranteed amounted to ¥2,690 million (\$20,692 thousand) and ¥1,386 million, respectively.

Commitments for capital expenditures outstanding at 31st March, 1998 and 1997 were in the approximate amounts of ¥8,045 million (\$61,885 thousand) and ¥3,946 million, respectively.

12. Subsequent events:

On 26th June, 1998, Nisshinbo's shareholders authorised the appropriation of retained earnings as follows:

	(millions of yen)		(thousands of US dollars)
	¥		\$
Cash dividends (¥3.50 per share)	828		6,369
Directors' bonuses.....	60		462

Report of Independent Certified Public Accountants on Consolidated Financial Statements

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Nisshinbo Industries, Inc.

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In our opinion, the consolidated financial statements referred to above present fairly the financial position of Nisshinbo Industries, Inc. and consolidated subsidiaries as of 31st March, 1997, and the results of their operations and their cash flows for the year then ended, in conformity with generally accepted accounting principles in Japan applied on a basis consistent with that of the preceding year.

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Masami Tsukeshiba
Certified Public Accountant



Harutaka Kataoka
Certified Public Accountant

27th June, 1997
Tokyo, Japan

Report of Independent Certified Public Accountant on Consolidated Financial Statements

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Masami Tsukeshiba
Certified Public Accountant

26th June, 1998
Tokyo, Japan

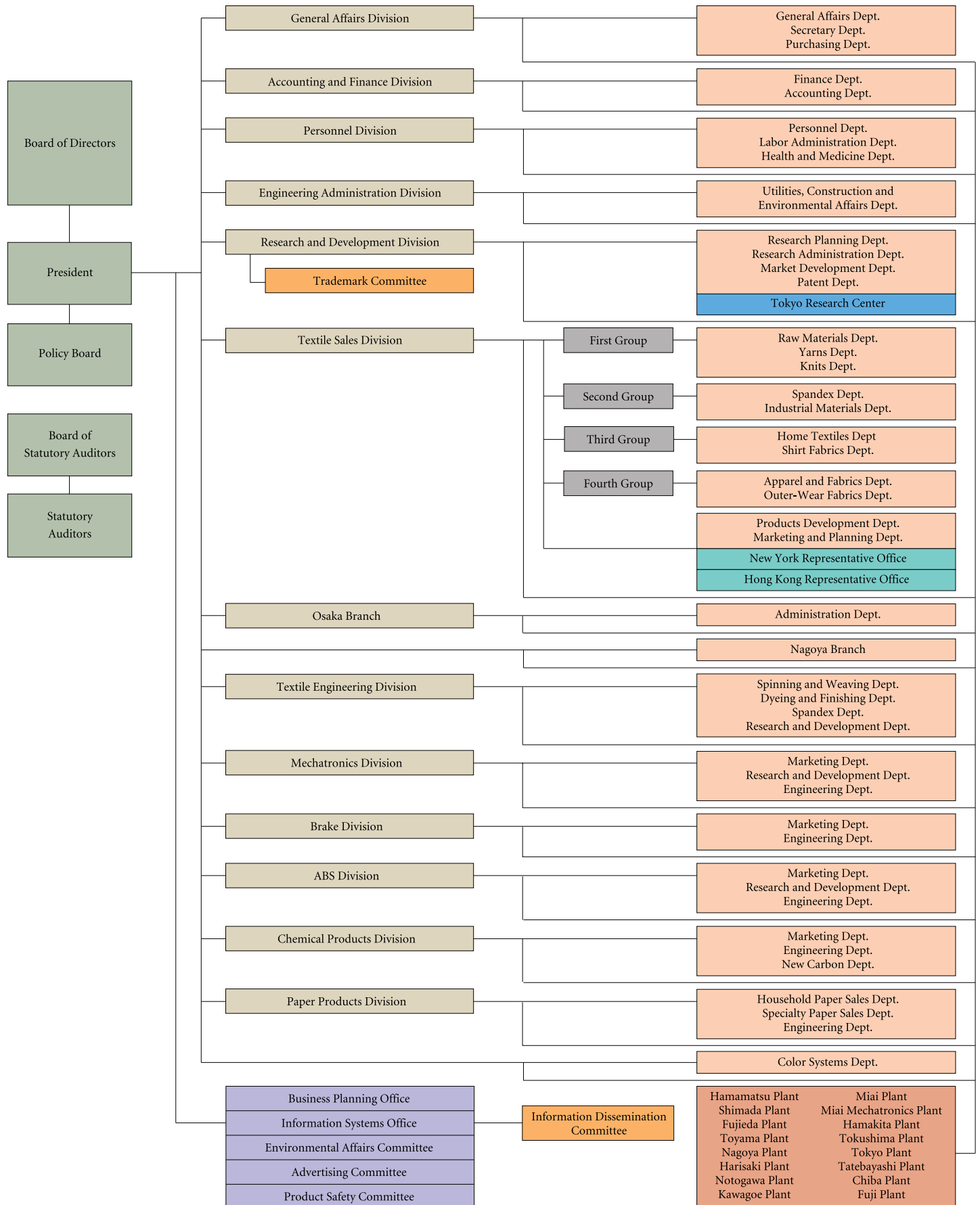
Board of Directors and Statutory Auditors

<i>President</i> Akihiro Mochizuki	<i>Senior Executive Director</i> Keiji Okumura	<i>Director</i> Osamu Kitauchi	<i>Standing Statutory Auditor</i> Shinsuke Takahashi
	<i>Senior Executive Director</i> Atsushi Mihara	<i>Director</i> Seiji Yamamoto	<i>Statutory Auditor</i> Morio Yatabe
		<i>Director</i> Yoshikazu Sashida	<i>Statutory Auditor</i> Tetsuo Furuya
	<i>Executive Director</i> Yukio Hosoya	<i>Director</i> Tadashi Nakai	<i>Statutory Auditor</i> Akira Onishi
	<i>Executive Director</i> Hisao Ishikawa	<i>Director</i> Koushi Fujino	
	<i>Executive Director</i> Tsuyoshi Sugaizumi	<i>Director</i> Hisayoshi Arata	
	<i>Executive Director</i> Yoshimasa Hasegawa	<i>Director</i> Hiroshi Nogami	
		<i>Director</i> Akira Baba	
	<i>Director</i> Suguru Miyazu	<i>Director</i> Kenji Tasaki	

Corporate Data (As of March 31, 1998)

Founded:	February 5, 1907
Head Office:	2-31-11, Ningyo-cho, Nihonbashi, Chuo-ku, Tokyo 103-8650 Tel: 03-5695-8833 Fax: 03-5695-8970 Url: http://www.nisshinbo.co.jp/
Osaka Branch:	2-4-2, Kitakyuhoji-cho, Chuo-ku, Osaka 541-0057 Tel: 06-267-5501 Fax: 06-267-5679
Nagoya Branch:	5-2-38, Sakae, Naka-ku, Nagoya 460-0008 Tel: 052-261-6151 Fax: 052-263-9480
New York Representative Office:	1345 Avenue of the Americas (23rd Floor), New York, NY 10105-302, U.S.A. Tel: 212-698-5000 Fax: 212-541-9871
Hong Kong Representative Office:	Room 1126, Ocean Centre, 5 Canton Road, Tsim Sha Tsui, Kowloon, Hong Kong Tel: 2736-7886 Fax: 2730-2181
Nisshinbo do Brasil Industria Textil Ltda.:	Av. Paulista 1009, 11° andar Cj. 1101/1103, CEP 01311-100, São Paulo, s.p., Brasil Tel: 011-289-9255 Fax: 011-288-7902
Nisshinbo California Inc.:	2885 South Cherry Avenue, Fresno, CA 93706, U.S.A. Tel: 209-486-6241 Fax: 209-264-6417
Nisshinbo Automotive Corporation:	42355 Merrill Road, Sterling Heights, MI 48314, U.S.A. Tel: 810-997-1000 Fax: 810-997-1010
Nisshinbo Europe B.V.:	World Trade Center, Strawinskylaan B1425 1077XX Amsterdam, The Netherlands Tel: 020-5753349 Fax: 020-5753350
Nisshinbo Hong Kong Limited:	Room 1126, Ocean Centre, 5 Canton Road, Tsim Sha Tsui, Kowloon, Hong Kong Tel: 2736-7886 Fax: 2730-2181
Employees:	5,102
Common Stock:	
Par Value:	¥50 — US\$0.38
Authorized:	400,000,000 shares
Issued:	236,443,939 shares ¥27,588 million — US\$212 million
Shareholders:	13,635

Organization Chart





NISSHINBO

2-31-11, Ningyo-cho, Nihonbashi, Chuo-ku, Tokyo 103-8650, Japan

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