

Nisshinbo Holdings Inc.

Financial results for
FY ended March 31, 2010

May 19, 2010

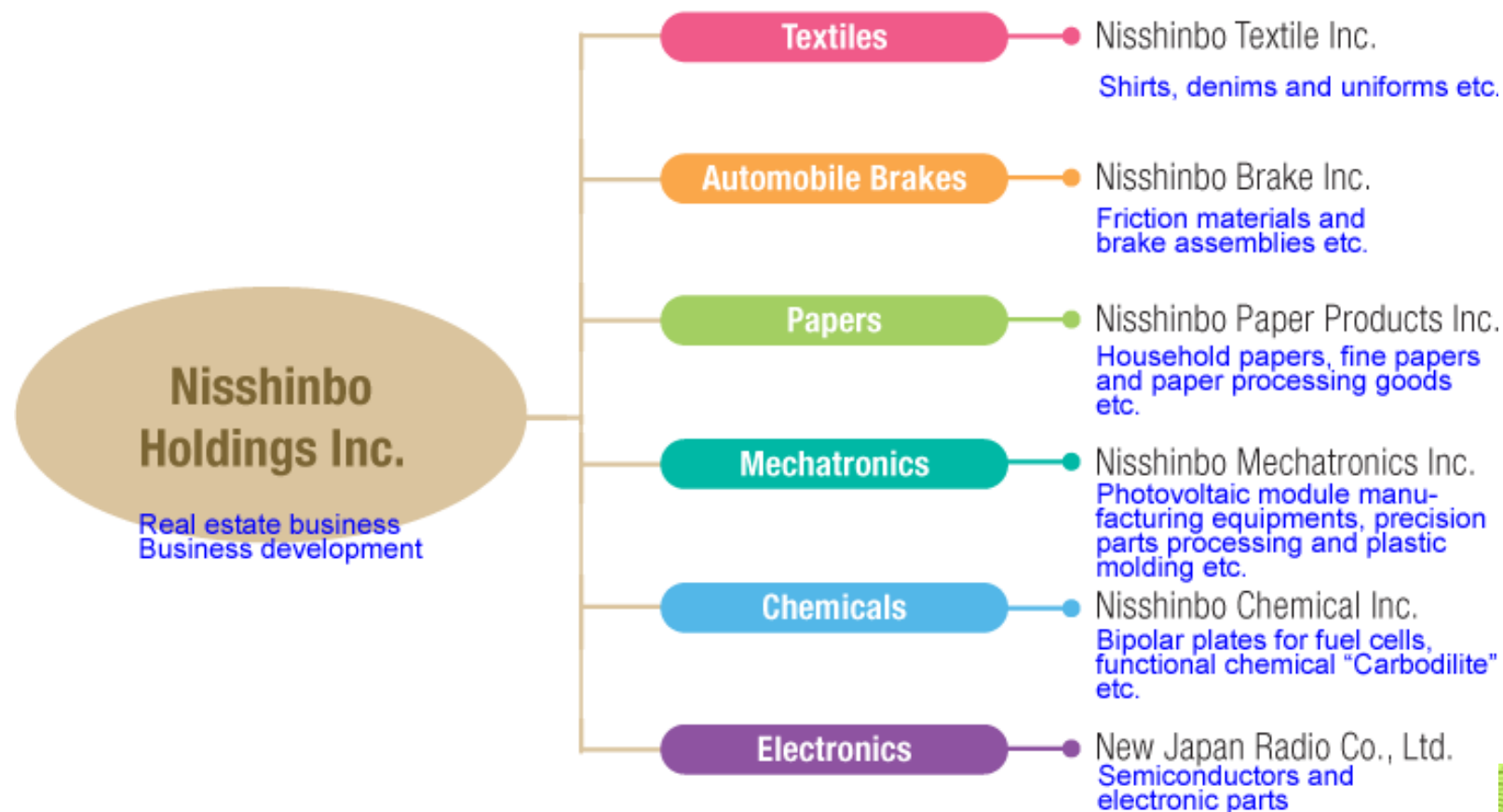


I. Topics FY ended March 31, 2010

- 1. Corporate split**
- 2. Focus on environmental and energy field**
- 3. Increasing business efficiency and group management**
- 4. Expansion of environmental and energy business**

1. Corporate split

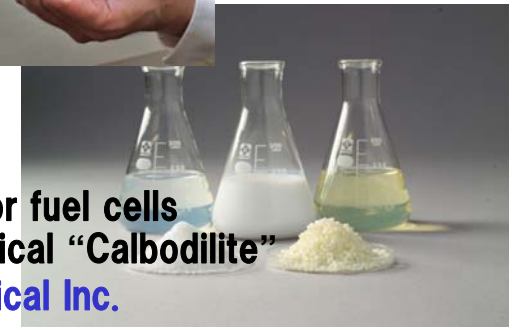
The Nisshinbo Group made a new start with a corporate split in April 2009.



2. Focus on environmental and energy field



Photovoltaic module manufacturing equipments
 – Solar module laminators
Nisshinbo Mechatronics Inc.



Bipolar plates for fuel cells
 Functional chemical “Calbodilite”
Nisshinbo Chemical Inc.



Double layer capacitors
Nisshinbo Holdings Inc.



Carbon alloy catalyst
Nisshinbo Holdings Inc.

3. Increasing business efficiency and group management

Nisshinbo Brake Inc.

- Consolidated the two subsidiaries in US into one in Dec. 2009.
- Bought out the domestic sales subsidiary for consolidation of production and sales.
- Strengthen relationship in Indian market. Increased the controlling share to Rane Brake Linings, the biggest manufacturer of friction materials in India, up to an equity method company.

Nisshinbo Mechatronics Inc.

- Bought out the domestic subsidiary of plastic molding in Mar. 2010.

4. Expansion of environmental and energy business

Nisshinbo Mechatronics Inc.

- Expanded and strengthened sales and after serves bases of photovoltaic modules manufacturing equipments.
- A special plant for photovoltaic module manufacturing equipments, completed in Okazaki, Aichi pref. in Apr. 2009.
- 1,400 pieces of photovoltaic module are mounted on the roof of the new plant in Mar. 2010. → Strategic move to solution business and material business.

Nisshinbo Chemical Inc.

- A special plant for bipolar plates for fuel cells completed in Midori-ku, Chiba pref. in Oct.

II. Business results (Consolidated)

(hundred millions JPY)

Ended on Mar. 31,	2009	2010	yr/yr change	Rate of change (%)
Sales	2,861	2,424	-437	-15.3
Operating profit	4	35	31	775.3
Ordinary profit	71	95	23	33.5
Extraordinary profit (loss)	-97	-42	55	
Profit before taxes and minority interests	-25	53	79	
Income taxes etc.	21	32	11	
Adjustments, income taxes etc.	-32	40	72	
Minority losses (-)	-1	-38	-36	
Net profit (loss)	-12	18	31	

Yr/Yr: Sales decreased and OP increased.

OP increasing factors:

◎Papers (household) ...Material and fuel costs down, and OP increased.

◎Brakes...Improved in the last half. OP ratio improved by the action of decreasing fixed costs.

○Textiles, Electronics...OP improved dramatically for restructuring.

OP decreasing factor:

▼Precision instruments segment was far below its business forecast. Sales of PV module manufacturing equipment, the main product, went down by half and got into the red because PV modules makers slashed equipment investments.

Extraordinary profit and loss:

Net profit turned into the black as OP improved dramatically and temporal severance allowance decreased, in spite of reversal of deferred tax assets in New Japan Radio.

3. Financial status (Consolidated)

(hundred millions JPY)

Ended on Mar. 31	2009	2010	yr/yr change	Main reasons of changes	
Total assets	3,668.58	3,581.09	-87.48	Cash and cash equivalents decrease	-122.23
				Finished products decrease	-42.36
				Property, plant and equipment decrease	-34.52
				Available-for-sales securities increase as valuation gains on securities	134.45
Total liabilities	1,731.59	1,644.71	-86.88	Short-term bank loans decrease	-357.29
				CP increase	40.00
				Long-term debt increase	97.59
				Deferred tax liabilities increase	111.66
Total net assets	1,936.98	1,936.38	-0.60	Decrease as increase of treasury stocks	-50.34
				Valuation gains on securities as appreciated market price	65.36
				Minority interests decrease	-32.62

Note)

Shareholders equity	1,798	1,830	(hundred millions JPY)
Shareholders equity ratio	49.0%	51.1%	
Common shares issued	184,099	184,099	(thousand shares)
Treasury stocks	1,568	7,138	(thousand shares)
Net assets per share	985.19	1,034.04	(JPY)

4. Cash flows and Cash dividends (Consolidated)

Cash flows (hundred millions JPY)

Cash flows from	Operating activities	Investing activities	Financing activities	Cash and cash equivalents at end of year	
FY ended on Mar. 31, 2009	119	-143	119		292
FY ended on Mar. 31, 2010	275	-99	-303		177

Cash dividends

At end of	Dividends per share					Dividends (total) (hundred mil. JPY)	Dividend payout ratio (Consolidated) %	Dividends ratio to net assets (Consolidated) %
	1Q	2Q	3Q	4Q	Total			
	JPY	JPY	JPY	JPY	JPY			
FY ended on Mar. 31, 2009	-	7.50	-	7.50	15.00	27	114.5	1.5
FY ended on Mar. 31, 2010	-	7.50	-	7.50	15.00	27	-	1.4
FY ended on Mar. 31, 2011 (est.)	-	7.50	-	7.50	15.00		24.1	

5. Challenge 2012

Three-year management plan

Basic management policies

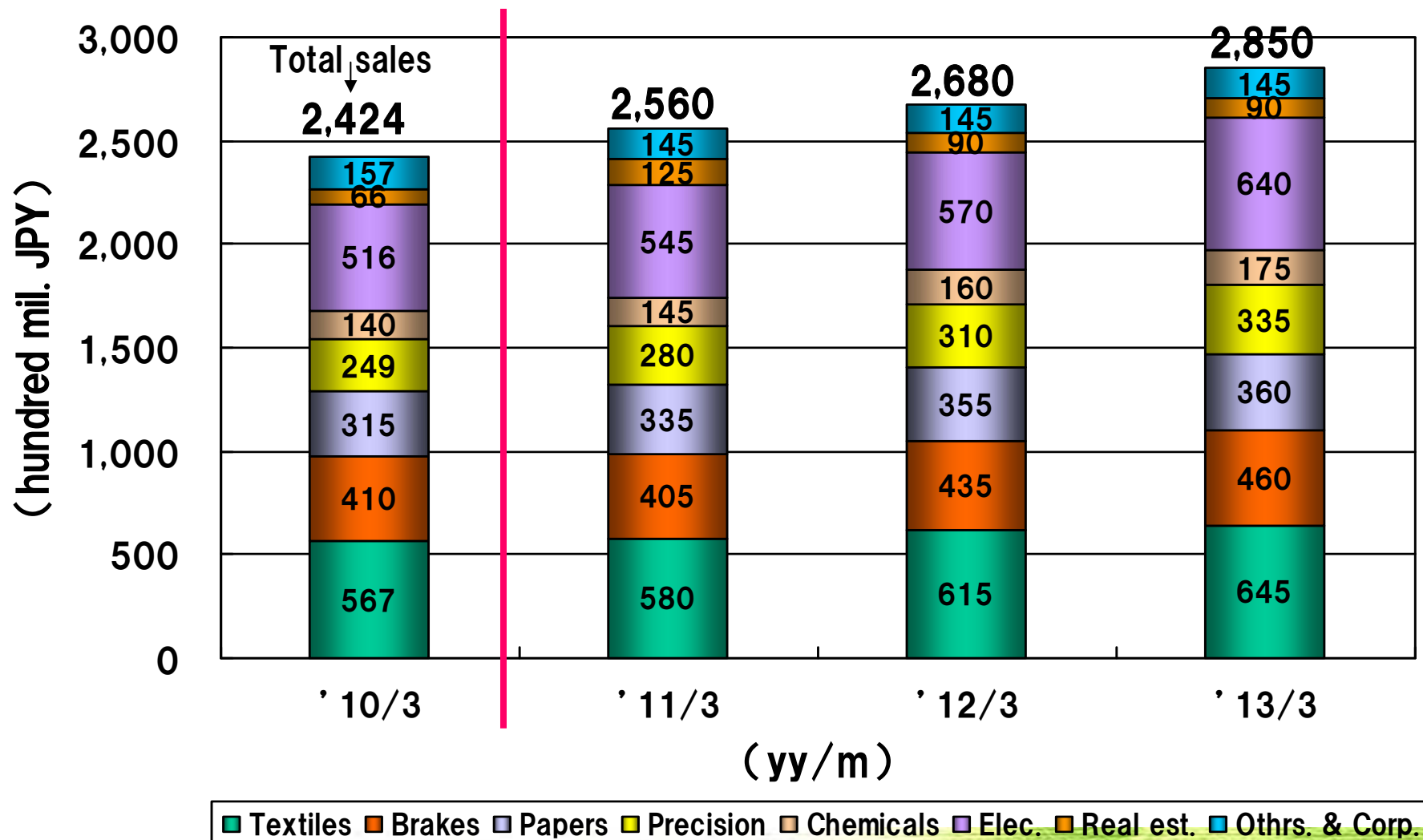
- Continual expansion of environmental and energy businesses
- Global expansion oriented to Asian market
- Responses to discontinuous change

FY2012 – Last year of plan

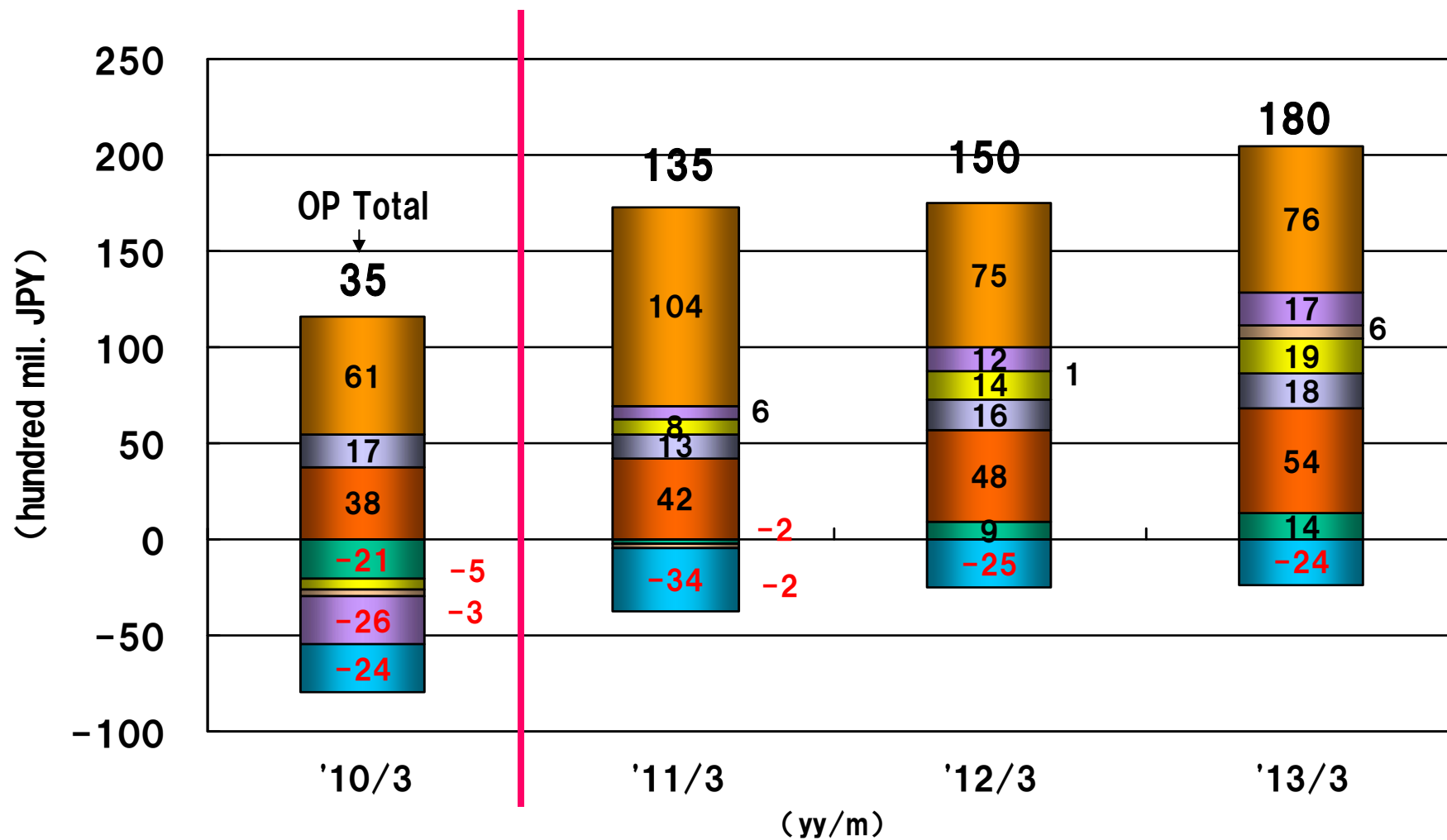
	Sales	Operating profit	Net profit
FY2012 (ended Mar. 31, 2013)	2,850	180	150
FY2009 (ended Mar. 31, 2010)	2,424	35	18

(hundred millions JPY)

(1) Sales target by segmentation



(2) OP target by segmentation



■ Textiles
 ■ Brakes
 ■ Papers
 ■ Precision
 ■ Chemicals
 ■ Electronics
 ■ Real est.
 ■ Othrs. & Corp.

cf.) Overseas sales ratio, Number of employee, Equipment investments and Cost depreciation

FY ended Mar. 31, 2010	Overseas		Total
	Asia	Other regions	
Overseas sales (hundred mil. JPY)	478	153	631
Consolidated sales (hundred mil. JPY)	-	-	2,424
Overseas sales ratio	19.7%	6.3%	26.0%

	Number of overseas employee	Number of domestic employee	Total
At end of Mar. 2010	5,505 44.1%	6,983 55.9%	12,488

Equipment investments and cost depreciation by segmentation in FY ended Mar. 2010 (hundred mil. JPY)

	Textiles	Brakes	Papers	Precision	Chemicals	Electronics	Real est.	Others	Corporate	Total
Equipment investment	16	16	12	18	8	7	35	-	-1	113
Depreciation	20	23	9	11	6	37	19	-	2	129

6. Consolidated financial performance forecast for FY ended Mar. 31, 2011

(hundred mil. JPY)

Ended Mar. 31	2009		2010		2011 (forecast)				Notes
	Sales	OP	Sales	OP	Sales	OP	Ordinary profit	Net profit	
Textiles	675	-27	567	-21	580	-2			Increase profit factors △ Precision. Turn into the black as PV manufacturing equipment demand is getting back. △ Electronics Semiconductor market is getting back. Turn into the black by improving its structure △ Textiles The red ink will be improved by restructuring. △ Real estate business Gain profit dramatically by expansion of land sales business.
Brakes	492	34	410	38	405	42			
Papers	342	7	315	17	335	13			
Precision instruments	356	18	249	-5	280	8			
Chemicals	157	-19	140	-3	145	-2			
Electronics	605	-39	516	-26	545	6			
Real estate	64	33	66	61	125	104			
Others	167	1	157	1	145	0			
Corporate& elimination	-	-6	-	-26	0	-34			
Total	2,861	4	2,424	35	2,560	135	190	110	

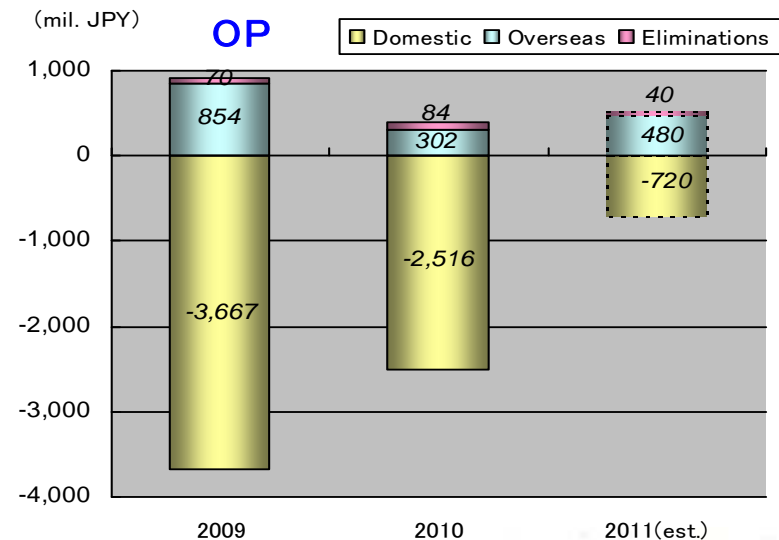
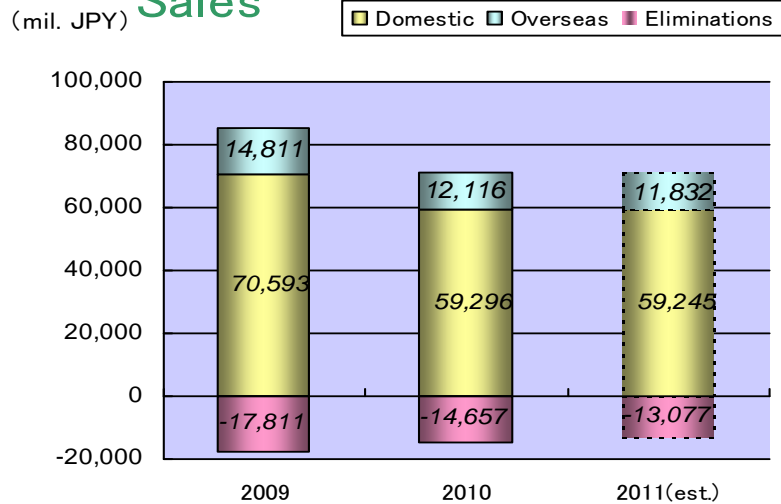
cf.) Equipment investments and cost depreciation by segmentation in FY ended Mar. 2011 (forecast)

(hundred mil. JPY)

	Textiles	Brakes	Papers	Precision	Chemicals	Electronics	Real est.	Others	Total
Equipment investments	16	24	23	12	3	27	44	6	160
Cost depreciation	15	24	10	13	3	35	23	-	128

Textiles

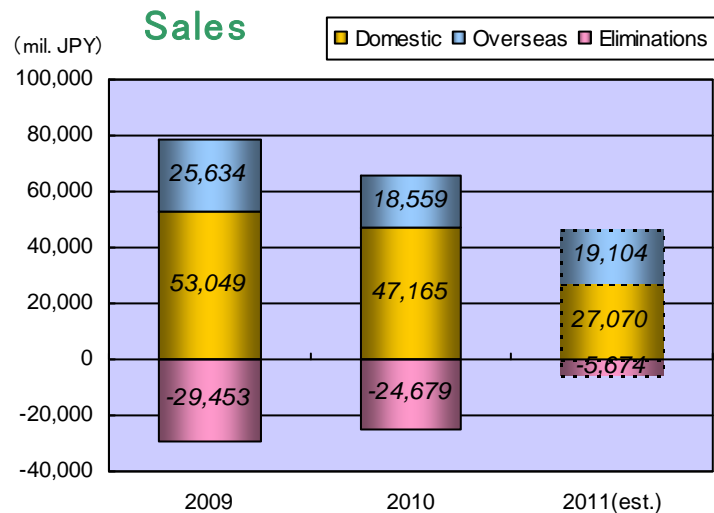
Sales



(millions JPY)

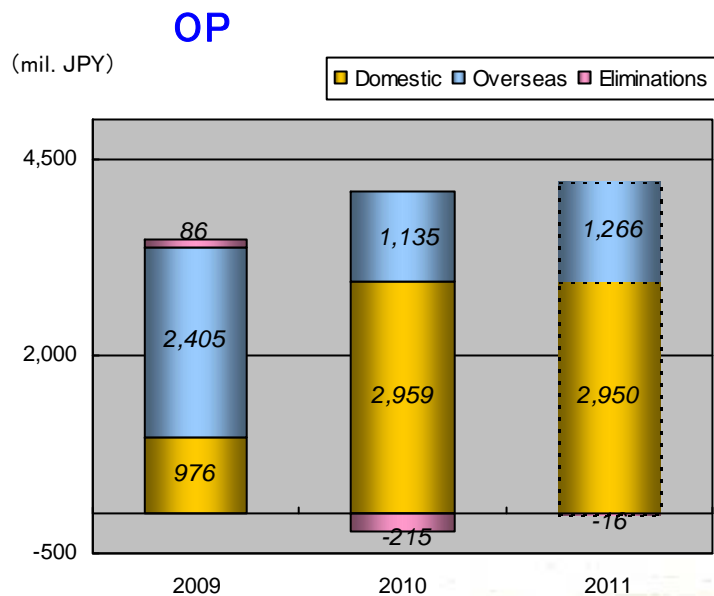
Ended Mar. 31	2009		2010		2011 (forecast)	
	Sales	OP	Sales	OP	Sales	OP
Nisshinbo Textiles	32,672	-1,743	25,619	-2,011	26,950	-1,010
CHOYA	10,380	-2,039	8,370	-908	6,870	-100
Other domestic subsidiaries	27,541	115	25,307	403	25,425	390
Domestic total	70,593	-3,667	59,296	-2,516	59,245	-720
Brasil Nisshinbo	4,854	702	3,803	393	3,442	300
Gistex (Indonesia)	2,505	-76	2,330	-29	2,700	70
Nikawa (Indonesia)	4,700	106	3,756	-73	3,500	95
Nisshinbo Shanghai	2,406	103	1,913	3	1,890	10
P.T. Naigai-shirts (Indonesia)	346	19	314	8	300	5
Overseas total	14,811	854	12,116	302	11,832	480
Sub-total	85,404	-2,813	71,412	-2,214	71,077	-240
Eliminations	-17,811	70	-14,657	84	-13,077	40
Total	67,593	-2,743	56,755	-2,130	58,000	-200

Automobile brakes



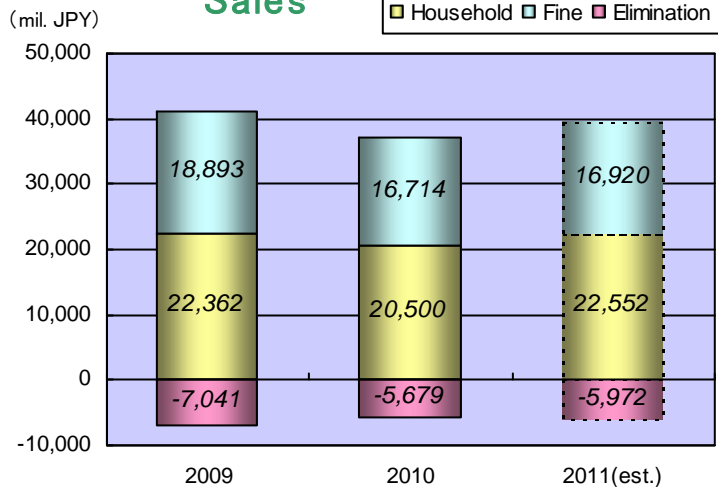
(millions JPY)

Ended Mar. 31	2009		2010		2011 (forecast)	
	Sales	OP	Sales	OP	Sales	OP
Nisshinbo Brake	27,450	1,032	23,965	2,738	27,070	2,950
Nisshinbo Brake Sales	25,599	-56	23,200	221	0	0
Domestic total	53,049	976	47,165	2,959	27,070	2,950
Overseas	25,634	2,405	18,559	1,135	19,104	1,266
Sub-total	78,683	3,381	65,724	4,094	46,174	4,216
Eliminations	-29,453	86	-24,679	-215	-5,674	-16
Total	49,229	3,467	41,045	3,879	40,500	4,200

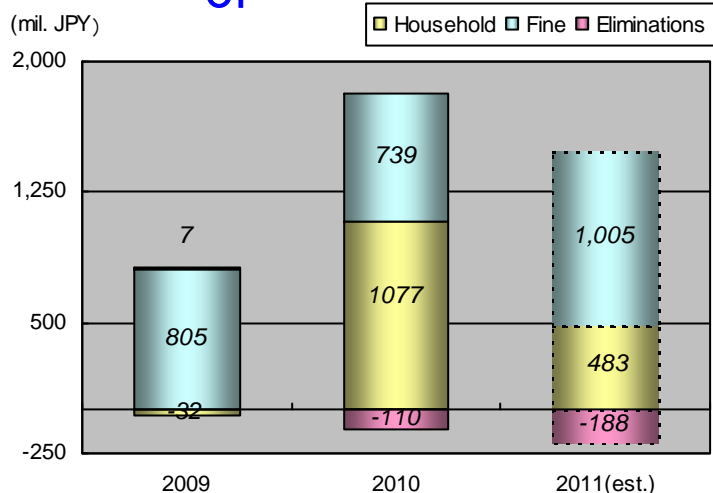


Papers

Sales



OP



(millions JPY)

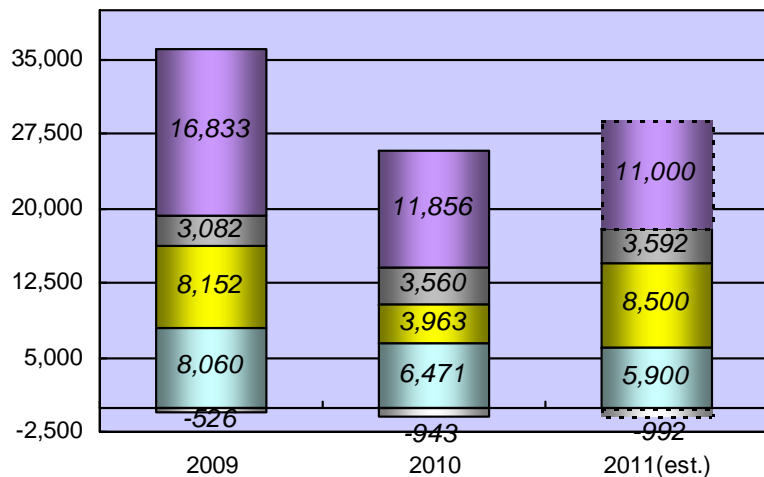
Ended Mar. 31	2009		2010		2011 (forecast)	
	Sales	OP	Sales	OP	Sales	OP
Nissihinbo Paper Products	16,196	-101	15,191	913	16,890	400
Subsidiaries	6,166	69	5,309	164	5,662	83
Household total	22,362	-32	20,500	1,077	22,552	483
Nissihinbo Paper Products	11,667	713	10,056	815	9,640	860
Subsidiaries	7,226	92	6,658	-76	7,280	145
Fine papers	18,893	805	16,714	739	16,920	1,005
Sub-total	41,255	773	37,214	1,816	39,472	1,488
Eliminations	-7,041	7	-5,679	-110	-5,972	-188
Total	34,214	780	31,535	1,706	33,500	1,300

Precision instruments

Sales

(mil. JPY)

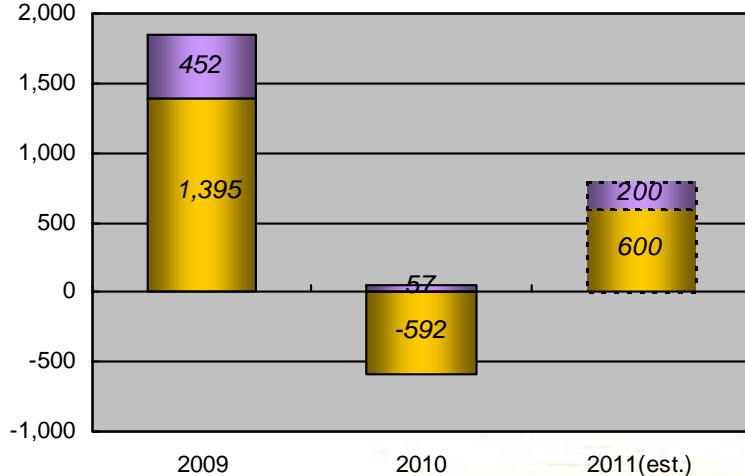
■ Mech. (except PV)
 ■ Mech. (PV)
 ■ Mech. Subsidiaries
■ Mech. Eliminations
 ■ Plastic



OP

(mil. JPY)

■ Mech. total
 ■ Plastic total

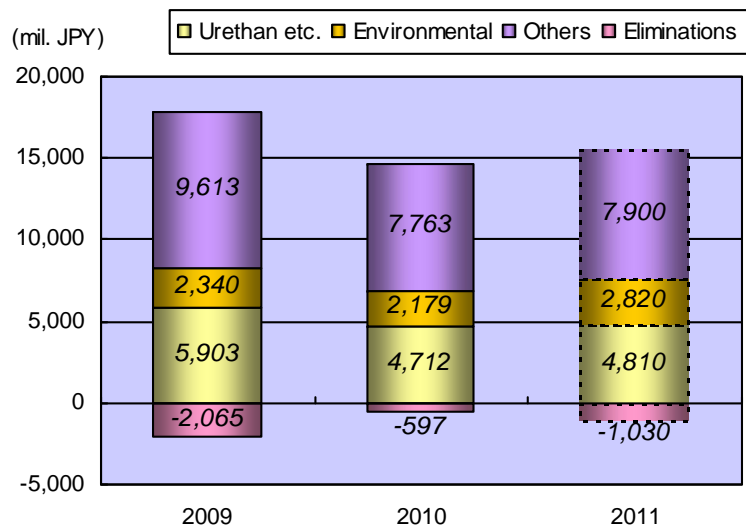


(millions JPY)

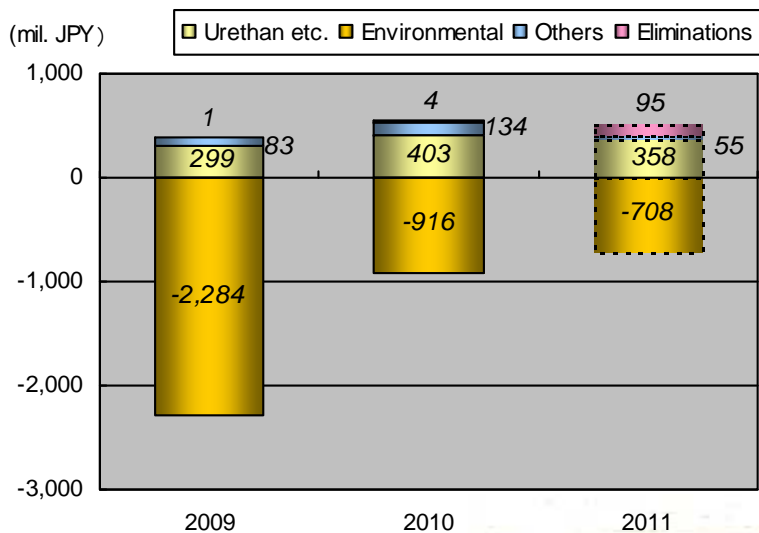
Ended Mar. 31	2009		2010		2011 (forecast)		
	Sales	OP	Sales	OP	Sales	OP	
Mechatronics	Nisshinbo mechatronics	16,212	1,376	10,434	-601	14,400	610
	<i>PV manu. Equip't</i>	8,152		3,963		8,500	
	<i>except PV</i>	8,060	0	6,471	95	5,900	216
	Subsidiaries	3,082	16	3,560	30	3,592	72
Sub-total	19,294	1,392	13,994	-571	17,992	682	
Eliminations	-526	3	-943	-21	-992	-82	
Mechatronics total	18,768	1,395	13,051	-592	17,000	600	
Plastic	Plastic (Mechatronics)	0	0	509	21	4,800	12
	Plastic (Subsidiaries)	18,934	418	12,960	41	7,680	198
	Eliminations	-2,101	34	-1,613	-5	-1,480	-10
	Plastic total	16,833	452	11,856	57	11,000	200
Total	35,601	1,847	24,907	-535	28,000	800	

Chemicals

Sales



OP



(millions JPY)

Ended Mar. 31	2009		2010		2011 (forecast)	
	Sales	OP	Sales	OP	Sales	OP
Nisshinbo Chemical	8,243	-1,985	6,891	-513	7,630	-350
Nisshinbo HD						
Others	9,613	83	7,763	134	7,900	55
Sub-total	17,856	-1,902	14,654	-379	15,530	-295
Eliminations	-2,065	1	-597	4	-1,030	95
Total	15,791	-1,901	14,057	-375	14,500	-200

Breakdown

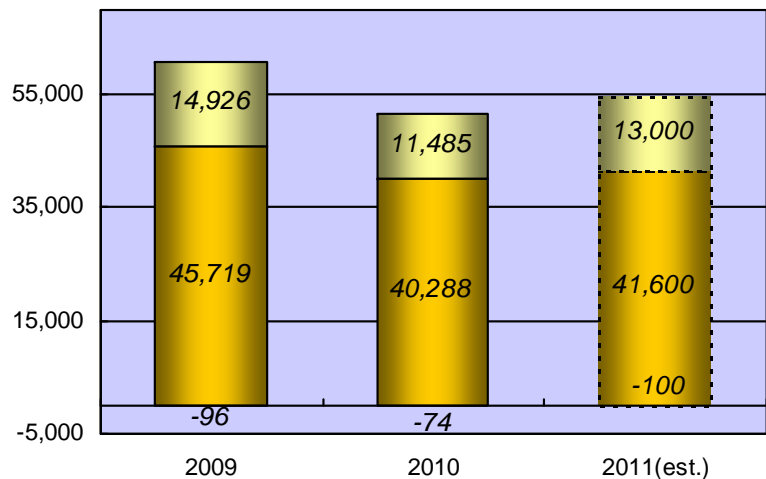
Urethan etc.	5,903	299	4,712	403	4,810	358
Environmental & energy business*	2,340	-2,284	2,179	-916	2,820	-708
Total	8,243	-1,985	6,891	-513	7,630	-350

* Bipolar plates for fuel cells, functional chemical "Carbodilite" and electric double layer capacitor

Sales

(mil. JPY)

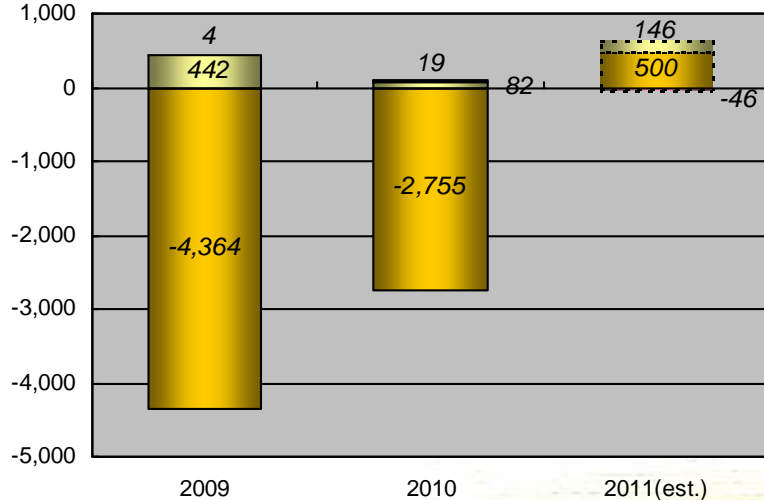
■ NJR ■ UJR ■ Eliminations



OP

(mil. JPY)

■ NJR ■ UJR ■ Eliminations

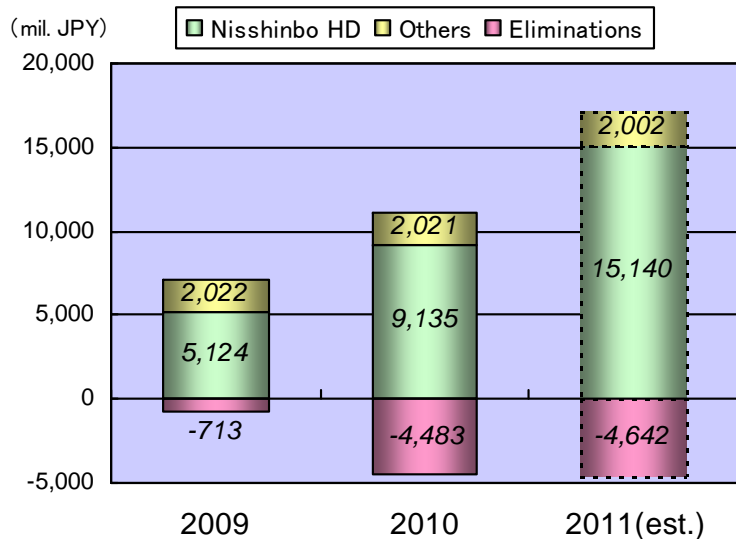


(millions JPY)

Ended Mar. 31	2009		2010		2011 (forecast)	
	Sales	OP	Sales	OP	Sales	OP
New Japan Radio	45,719	-4,364	40,288	-2,755	41,600	500
Ueda Japan Radio	14,926	442	11,485	82	13,000	146
Sub-total	60,645	-3,922	51,773	-2,673	54,600	646
Eliminations	-96	4	-74	19	-100	-46
Total	60,549	-3,918	51,699	-2,654	54,500	600

Real estate business

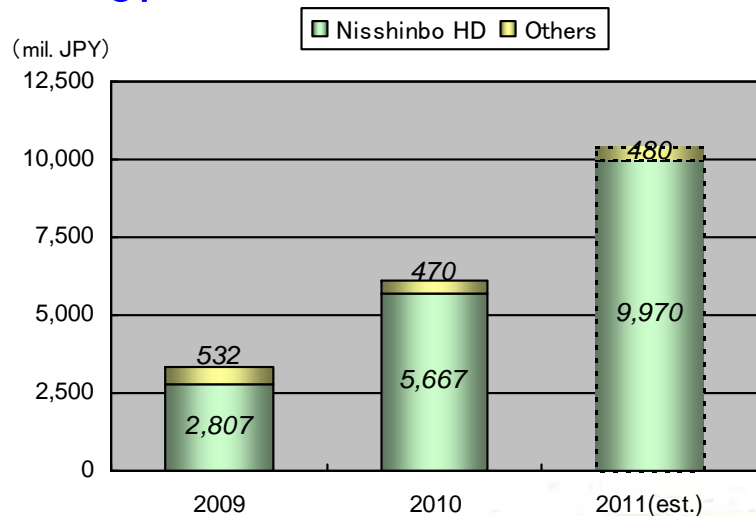
Sales



(millions JPY)

Ended Mar. 3	2009		2010		2011 (forecast)	
	Sales	OP	Sales	OP	Sales	OP
Nisshinbo HD	5,124	2,807	9,135	5,667	15,140	9,970
Others	2,022	532	2,021	470	2,002	480
Sub-total	7,146	3,339	11,156	6,137	17,142	10,450
Eliminations	-713	1	-4,483	-1	-4,642	-50
Total	6,433	3,340	6,673	6,136	12,500	10,400

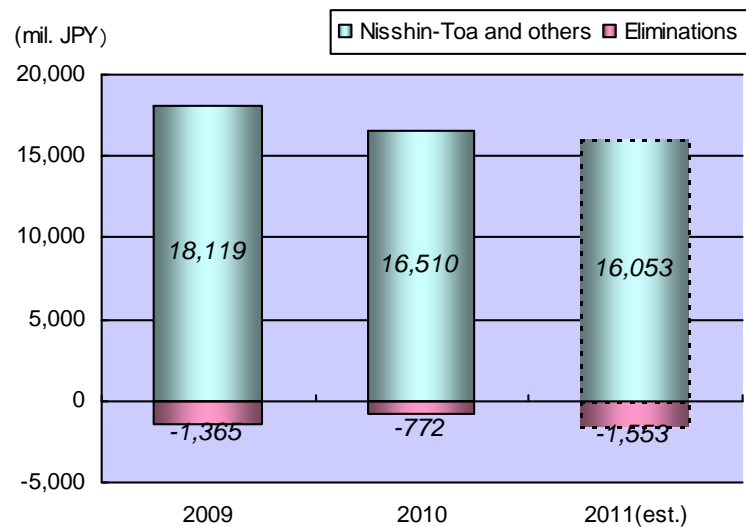
OP



OP (Operating Profit) after financial year ended March 31, 2010 includes the amount approximately 200 millions JPY, which is relative to the profit incurred by corporate split.

Others

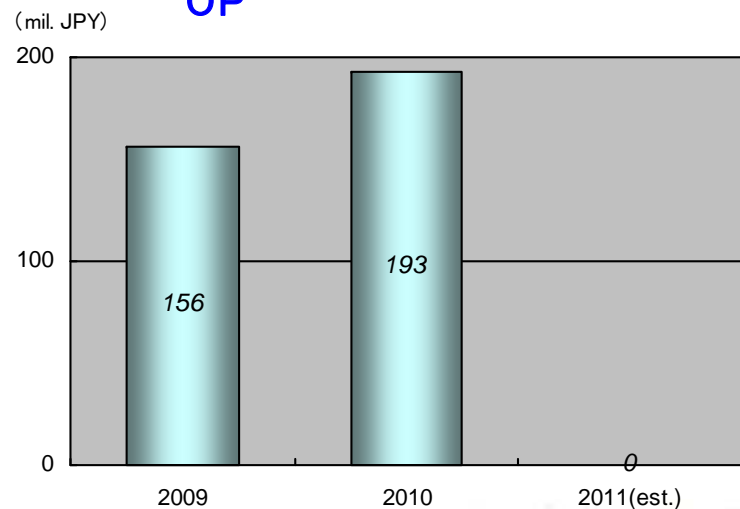
Sales



(millions JPY)

Ended Mar. 31	2009		2010		2011 (forecast)	
	Sales	OP	Sales	OP	Sales	OP
Nisshin-Toa and others	18,119	160	16,510	193	16,053	17
Eliminations	-1,365	-4	-772	0	-1,553	-17
Total	16,754	156	15,734	193	14,500	0
Eliminations or Corporate costs		-622		-2,650		-3,400

OP



7. Return to shareholders

- Treasury stock acquisition: 5,534,000 shrs. (Feb.~ Mar.2010)
- Treasury stock cancelation: 5,300,000 shrs. (Apr.22)
 - 2.88% of issued number of shares before cancelation
- Mid or long term dividends policies: Basically 15JPY per year, and more in case of gaining.

Dividends estimated in FY ended Mar. 31, 2011

Interim: 7.5 JPY/shr

Term end: 7.5 JPY/shr

15 JPY/shr for years

Businesses of Nisshinbo Group



Dress shirts
Nisshinbo Textile Inc.



Automobile brakes
Nisshinbo Brake Inc.



Household papers and fine papers
Nisshinbo Paper Products Inc.



PV module laminators
Nisshinbo Mechatronics Inc.



Plastic molding (Cross flow fan)
Nippon Kohbunshi Co., Ltd.

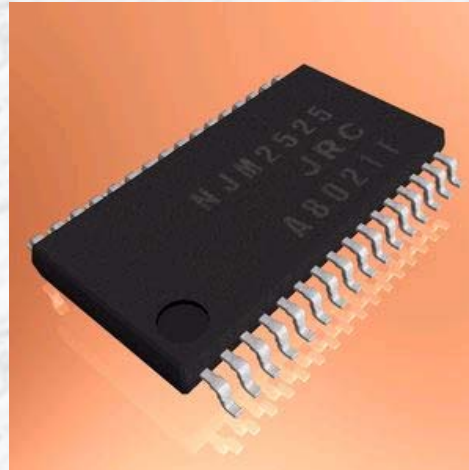


Bipolar plates for fuel cells (Left)
Functional chemical "Carbodilite" (Right)
Nisshinbo Chemical Inc.

Businesses of Nisshinbo Group



Shopping mall "Ario Nishi-Arai"
Real estate business



4ch Video driver
New Japan Radio Co., Ltd.



Satellite communication terminal for ships
Japan Radio Co., Ltd.



CPU board
Nagano Japan Radio Co., Ltd.



Digital portable ultrasonic diagnostic equipment
ALOKA CO., LTD.



Electric Stability Control
Continental Auto Corporation

Disclaimer

Any statements in this document, other than those of historical fact, are forward-looking statements about the future performance of Nisshinbo and its Group companies, which are based on management's assumptions and beliefs in light of information currently available, and involve risks and uncertainties. Actual results may differ materially from these forecasts.

Thank you for your kind attention.